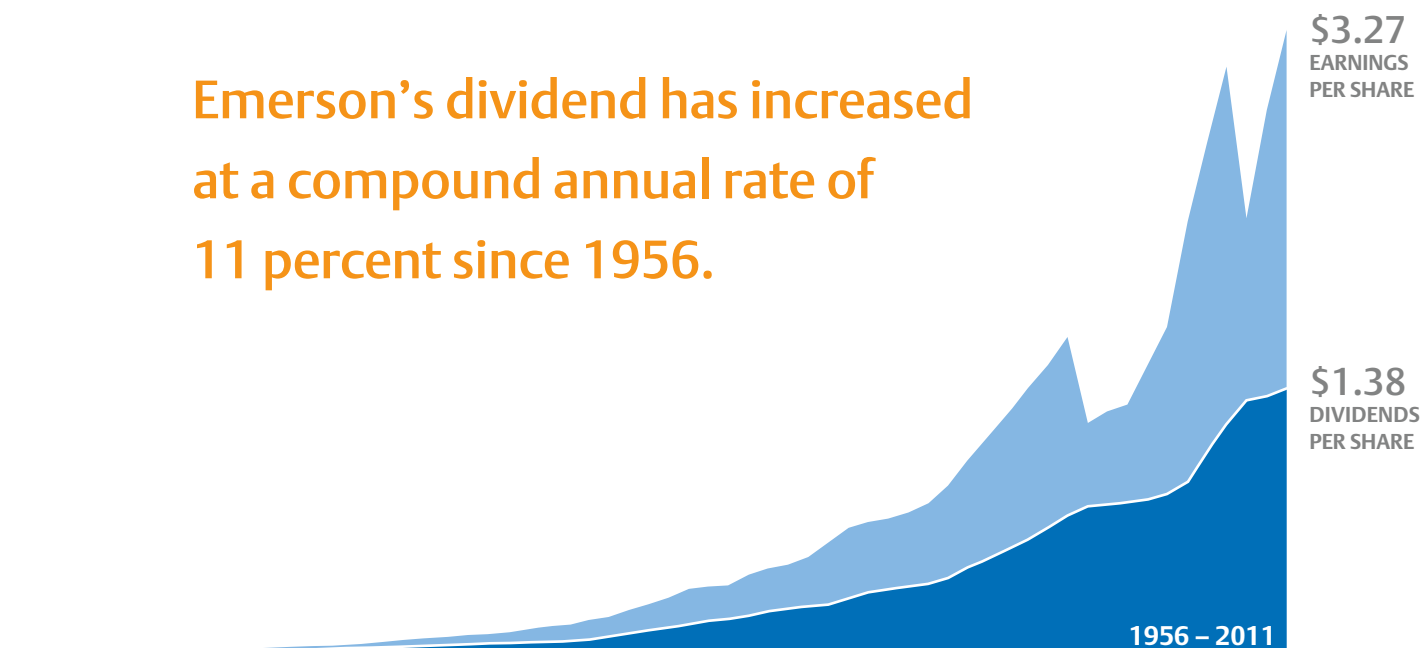


Emerson's dividend has increased at a compound annual rate of 11 percent since 1956.



2002 earnings per share is before the \$1.12 per share cumulative effect of a change in accounting principle.

ONE-YEAR PERFORMANCE

Years ended September 30 Dollars in millions, except per share amounts	2010	2011	PERCENT CHANGE
Sales	\$21,039	\$24,222	15 %
Net earnings	\$ 2,164	\$ 2,480	15 %
Net earnings per share	\$ 2.84	\$ 3.27	15 %
Earnings per share from continuing operations	\$ 2.60	\$ 3.24	25 %
Dividends per share	\$ 1.34	\$ 1.38	3 %
Operating cash flow	\$ 3,292	\$ 3,233	(2)%
Return on total capital	18.9%	19.6%	
Return on equity	23.6%	24.6%	

FIVE-YEAR PERFORMANCE

Years ended September 30 Dollars in millions, except per share amounts	2006	2011	FIVE-YEAR CAGR
Sales	\$18,588	\$24,222	5%
Net earnings	\$ 1,845	\$ 2,480	6%
Net earnings per share	\$ 2.24	\$ 3.27	8%
Earnings per share from continuing operations	\$ 2.19	\$ 3.24	8%
Dividends per share	\$ 0.89	\$ 1.38	9%
Operating cash flow	\$ 2,512	\$ 3,233	5%
Return on total capital	18.4%	19.6%	
Return on equity	23.7%	24.6%	