

BOARD OF DIRECTORS

August A. Busch III

St. Louis, Missouri
Director and Former
Chairman of the Board,
Anheuser-Busch
Companies, Inc.

David N. Farr

St. Louis, Missouri
Chairman, Chief Executive Officer,
and President

David C. Farrell

St. Louis, Missouri, Retired
Chairman and Chief Executive
Officer, The May Department
Stores Company

Carlos Fernandez G.

Lomas de Chapultepec, Mexico
Chairman of the Board
and Chief Executive Officer,
Grupo Modelo, S.A.B. de C.V.

Walter J. Galvin

St. Louis, Missouri
Senior Executive Vice President
and Chief Financial Officer

Arthur F. Golden

New York, New York
Partner, Davis Polk & Wardwell

Robert B. Horton

London, United Kingdom
Retired Chairman,
The Sporting Exchange, Ltd.

Vernon R. Loucks Jr.

Chicago, Illinois
Chairman of the Board,
The Aethena Group, LLC

John B. Menzer

Bentonville, Arkansas
Vice Chairman and
Chief Administrative Officer,
Wal-Mart Stores, Inc.

Charles A. Peters

St. Louis, Missouri
Senior Executive Vice President

Joseph W. Prueher

Virginia Beach, Virginia
Admiral, USN (Ret)
Former U.S. Ambassador to
the People's Republic of China

Rozanne L. Ridgway

Arlington, Virginia
Former Assistant Secretary
of State for Europe and Canada

Randall L. Stephenson

San Antonio, Texas
Chairman and
Chief Executive Officer,
AT&T Inc.

CHAIRMAN EMERITUS

C.F. Knight

Retired Chairman
and Chief Executive Officer
Emerson

ADVISORY DIRECTORS

J.M. Berra

Executive Vice President

T.E. Bettcher

Executive Vice President

J.J. Lindemann

Executive Vice President

E.L. Monser

Chief Operating Officer

J-P.L. Montupet

Executive Vice President

P.J. Sly

Executive Vice President

COMMITTEES

Executive Committee

D.N. Farr, Chairman
A.A. Busch III
D.C. Farrell
R.B. Horton
V.R. Loucks Jr.

Audit Committee

A.A. Busch III, Chairman
R.B. Horton
J.B. Menzer
R.L. Ridgway

Compensation Committee

V.R. Loucks Jr., Chairman
D.C. Farrell
J.W. Prueher
R.L. Stephenson

Corporate Governance and Nominating Committee

D.C. Farrell, Chairman
C. Fernandez G.
A.F. Golden
V.R. Loucks Jr.
R.L. Ridgway
R.L. Stephenson

Finance Committee

R.B. Horton, Chairman
A.A. Busch III
D.C. Farrell
A.F. Golden
V.R. Loucks Jr.
J.B. Menzer
J.W. Prueher