

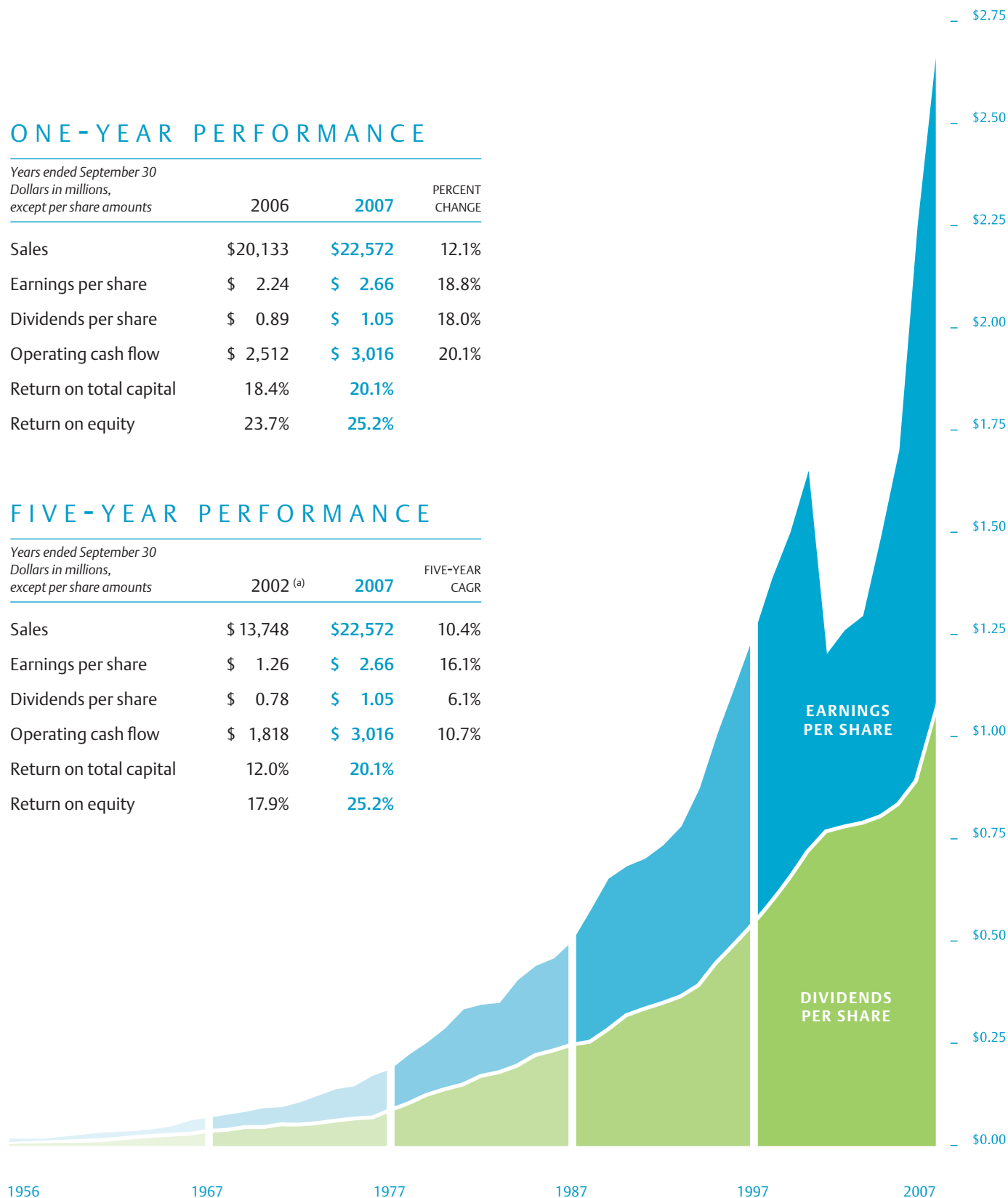
# Emerson's legacy of performance continues in 2007...

## ONE-YEAR PERFORMANCE

Years ended September 30 Dollars in millions, except per share amounts	2006	2007	PERCENT CHANGE
Sales	\$20,133	\$22,572	12.1%
Earnings per share	\$ 2.24	\$ 2.66	18.8%
Dividends per share	\$ 0.89	\$ 1.05	18.0%
Operating cash flow	\$ 2,512	\$ 3,016	20.1%
Return on total capital	18.4%	20.1%	
Return on equity	23.7%	25.2%	

## FIVE-YEAR PERFORMANCE

Years ended September 30 Dollars in millions, except per share amounts	2002 <sup>(a)</sup>	2007	FIVE-YEAR CAGR
Sales	\$ 13,748	\$22,572	10.4%
Earnings per share	\$ 1.26	\$ 2.66	16.1%
Dividends per share	\$ 0.78	\$ 1.05	6.1%
Operating cash flow	\$ 1,818	\$ 3,016	10.7%
Return on total capital	12.0%	20.1%	
Return on equity	17.9%	25.2%	



<sup>(a)</sup> 2002 earnings per share, return on total capital and return on equity amounts exclude the cumulative effect of a change in accounting principle of \$938M (\$1.12 per share).