

MANAGEMENT

SENIOR MANAGEMENT

D.N. Farr
Chairman, Chief Executive Officer,
and President

W.J. Galvin
Senior Executive Vice President
and Chief Financial Officer

E.L. Monser
Chief Operating Officer

C.A. Peters
Senior Executive Vice President

C.W. Ashmore
Senior Vice President-
Planning and Development

OPERATING MANAGEMENT

J.M. Berra
Executive Vice President

T.E. Bettcher
Executive Vice President

E.K. Feeney
Executive Vice President

J.L. Geldmacher
Executive Vice President

J.J. Lindemann
Executive Vice President

J-P.L. Montupet
Executive Vice President

P.J. Sly
Executive Vice President

R.P. Bauer
Group Vice President

C. Henry
Group Vice President

R.P. Kerstetter
Group Vice President

P.K. Murphy
Group Vice President

E.M. Purvis Jr.
Group Vice President

R.J. Schul
Group Vice President

E.M. Shanahan
Group Vice President

J-P.D. Yaouanc
Group Vice President

CORPORATE MANAGEMENT

J.L. Bansch
Vice President -
Benefits

L.C. Barrett
President-
Emerson Canada

C.T. Bauer
Vice President and Associate
General Counsel

R.E. Browning
Vice President-
Development

F.K. Burdell III
Vice President-
Shared Services

K. Button Bell
Vice President and
Chief Marketing Officer

P.G. Conrad
Vice President -
Tax Planning

J.R. Carius
Vice President and
Chief Employment Counsel

R.M. Cox Jr.
Senior Vice President-
Administration

F.J. Dellaquila
Senior Vice President-
Acquisitions and Development

C.A. Doiron
Vice President-
Supply Chain

B.N. Eckhardt
Senior Vice President
and Controller

L.A. Flavin
Vice President-
Audit

G.A. Fromknecht
Vice President-
Global Logistics

K.D. Hahn
Vice President-
Information Technology

S.C. Hassell
Vice President and
Chief Information Officer

C.G. Heath
Vice President-
Executive Compensation

P.A. Hutchison
Senior Vice President-
Human Resources

R.E. Keefe
Vice President-
Manufacturing

D.A. Kubly
Vice President and
Associate General Counsel

H.J. Lamboley Jr.
Vice President-
Environmental Affairs
and Real Estate

A.E. Lebon
Vice President-
Labor Relations

R.D. Ledford
Senior Vice President
and Chief Technology Officer

R.M. Levy
Vice President-
Development

R.D. McDonald
Vice President-
Government Affairs

P.E. McKnight
Senior Vice President-
Organization Planning

A.B. Middeke
Vice President-
Global Procurement

M.J. Molloy
Vice President-
Development

D.C. Moon
Vice President-
Tax

S.L. Nicholls
President-
Emerson Middle East and Africa

S.J. Pelch
Vice President-
Planning

D.J. Rabe
Vice President and Treasurer

L.A. Rodriguez
President-
Emerson Latin America

S.C. Roemer
Vice President-
Financial Planning

M.G. Rohret
Vice President-
Employee Relations

R.J. Schlueter
Vice President and
Chief Accounting Officer

P. Sen
President-
Emerson India

F.L. Steeves
Senior Vice President,
Secretary, and General Counsel

C.J. Stephen
Vice President-
Project Management
Organization

J.D. Switzer
Senior Vice President-
Development

C.L. Tucker
Assistant Treasurer
and Director-
Investor Relations

S.E. Von Gruben
Vice President-
Aviation

B.J. Walsh
Vice President and
Associate General Counsel

T.G. Westman
Vice President and
Associate General Counsel

W.W. Withers
Executive Vice President-
Special Legal Advisor

P.K. Yam
President-
Emerson Greater China