

## **Project Management Office**

**Enabling project certainty** 



## **One Less Project Risk**

When you are accountable to deliver a successful project with quantifiable business results, risk is always your adversary. The fact that instrumentation installation comes just before commissioning and can delay start-up, places it near the top of your risk register. Emerson's Project Management Office (PMO) can help keep your instrumentation on track.

As your professional peers, our PMP<sup>TM</sup> Certified Project Managers apply project management best practices – customized for instrumentation. One assigned project manager serves as your main point of contact, your go-to person for accountability to control uncertainty through early alignment of project scope, formal communication plans and risk management. We are committed to helping ensure you get predictable project results for one less project risk.



Three out of five organizations report that managing multiple stakeholders is a defining characteristic of complexity in projects.<sup>1</sup>



Projects that are aligned to strategy are 57% more likely to deliver their business benefit. They are also 50% more likely to finish on time and 45% more likely to stay within budget.<sup>2</sup>

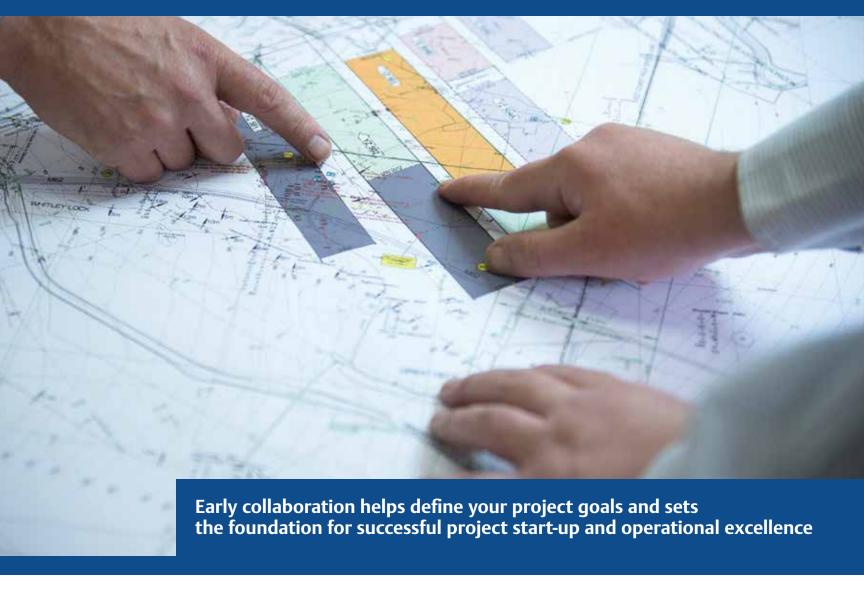


The number of projects that are lost ("Failed project, budget lost") has stubbornly remained above 30% for the last six years.<sup>3</sup>



- 1. Construction Industry Institute: Adding Value Through Front End Planning, CII Special Publication 268-3.
- 2. Oracle Construction and Engineering Blog, November 30, 2021
- 3. Project Management Institute PMI Pulse of the Profession 2017





## **Project Certainty**

The complexity of today's capital projects has reached a tipping point. Projects are larger, more technical and running faster than ever before with unsustainable budget and schedule overruns. Project Certainty is our transformational approach to enabling capital project success by digitally transforming your project through modern project management strategies, innovative engineering practices and digital technologies.

Our project execution approach delivers solutions that eliminate costs, reduce complexity and tools to accommodate change to improve capital efficiency. Ensure your capital projects are on-time and on budget with project certainty.

# Strategically Located Globally Connected



# Our Global Centers of Project Excellence: Committed to Your Project Success

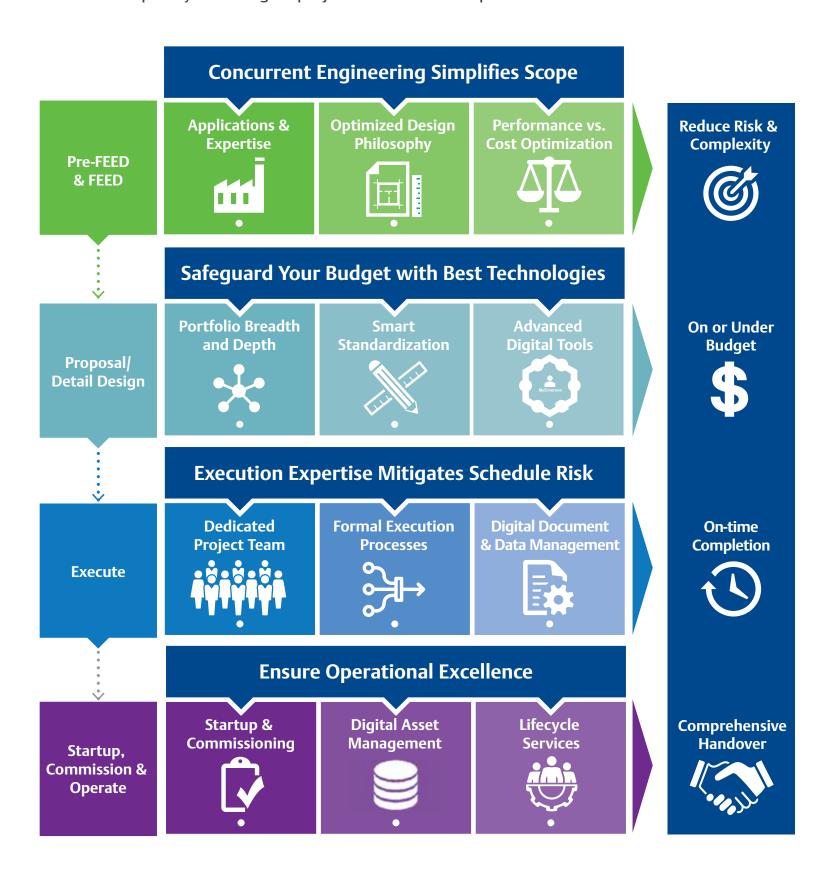
Whatever your project logistics, our PMO is well established, drawing from thousands of resources to provide the expert partnering you need, where you need them.

Through years of experience and training, we have built a knowledgeable, agile, globally-connected, enterprise-wide project management team. Augmenting your team with our dedicated Project Management instrumentation experts provides the communication network to ensure your project success.



## **Our Project Management Methodology**

Our proven, standardized project management best practices – used consistently around the world – help manage multiple stakeholders, scope, schedule and budget to reduce complexity and mitigate project risks to ensure operational excellence.





# Pre-FEED & FEED

## Concurrent engineering simplifies scope.



Applications & Expertise



Engaging with you early allows our project management, technology and application experts to help define your project strategy and goals. Optimized Design Philosophy



Project details from multiple sources are managed using globally consistent project management processes and digital collaboration tools. Performance vs.
Cost Optimization



Your project philosophies are collaboratively engineered into specifications and designs aligned to your vision.

Reduce Risk & Complexity



Identify risks early

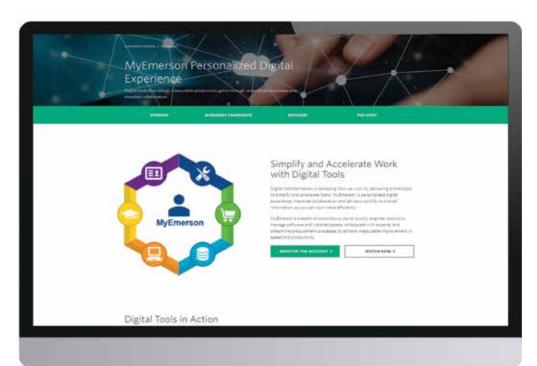
Gain project visibility and drive consistency

**Drive CAPEX** savings together



## MyEmerson connects your experts to our experts to minimize risk and complexity.

Digital tools tailored for your project allow us to quickly co-engineer solutions and collaboratively manage project details with project management, technology and application experts.





Good front end planning leads to as much as a 20% cost savings and 39% schedule reduction for total project design and construction.

-Construction Industry Institute: Adding Value Through Front-End Planning. CII Special Publication 268-3

# Digitally connected and aligned to your vision

- Collaborative engineering in an integrated and centralized workspace
- Easily manage project data across multiple sources
- Manage project schedule and governance



# Proposal Detail Design

## Safeguard your budget with best technologies.



Portfolio Breadth and Depth



One supplier to provide global project management, life cycle services and the industry's most extensive portfolio of automation and field instrumentation solutions.

Smart Standardization



Standardized design principals applied across engineering teams enable consistent technology selection for best technology fit. Advanced Digital Tools



Advanced digital tools allow you to confidently engineer solutions, manage project details and elevate expertise in shared collaborative workspaces.

On or Under Budget



Optimize CAPEX and OPEX

Reduce engineering procurement and commissioning time

**Increase efficiency** 



#### **MyEmerson Online Sizing and Selection Tools**

- Quickly size and configure
- Compare technology recommendations
- Collaborate in a shared workspace
- Calculate thermowells 90% faster with one click





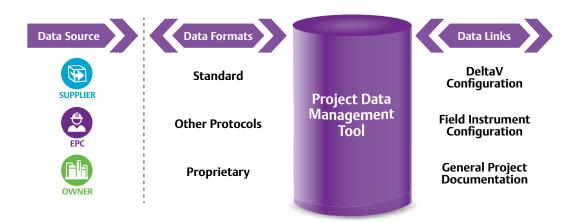
#### The Emerson Project Management Tools Suite

- Global team connectivity
- Maintain project schedule
- Monitor and control project deliverables

#### The Emerson Project Data Management Tool

## Our data management tool mitigates risk during change.

- Eliminate complexity with single data source
- Links data across entire technology scope
- Data Management, tracking and validation
- Automated process with seamless integration
- Enables concurrent engineering





### **Execute**

#### **Execution expertise mitigates schedule risk.**



Dedicated Project Team

One project manager and their dedicated team accountable to manage your project details, progress and changes, while keeping you informed. Formal Execution Processes

Understanding your project goals creates a clear alignment, so we can effectively apply our global standards and phase-gate process to continuously manage risk.

Digital Document & Data Management



Gain real-time visibility, tracking and reporting of project deliverables with our digital suite of project and document management tools.

On-Time Completion



Collaboration and change management

Manage schedule risk

Optimized schedule



#### **Best Practice Project Management Proven to Mitigate Risk**

Tailored for instrumentation, our phase-gate project management process ensures alignment and structure for effective communications throughout your project lifecycle. At each step of your project, both your team and ours review required deliverables, assess risks, and then create an action plan for moving on to the next phase.

#### **Your Project Lifecycle**

PRE-FEED FEED EXECUTION OPERATE

Emerson's Project Management Process					
DISCOVERY	PROPOSAL	INITIATE	PLAN	EXECUTE	INSTALL & COMMISSION
Early Engagement	Align Project Teams	Confirm Requirements	Align Factory	Build, Buy, Ship	Hand Over to Client
<ul> <li>Project philosophy and scope</li> <li>Communication plans</li> <li>Assess technology</li> <li>Set standards</li> </ul>	<ul><li>Proposal kick-off</li><li>Create proposal</li><li>Optimize solutions</li><li>Confirm specifications</li></ul>	<ul> <li>Kick-off meeting</li> <li>Review purchase order</li> <li>Confirm schedule</li> <li>Risk review</li> </ul>	<ul> <li>Complete engineering</li> <li>Approve calculations</li> <li>Approve documents</li> <li>Freeze production schedules &amp; material</li> </ul>	<ul><li> Manage order</li><li> Mitigate risks</li><li> Buy, build, inspect &amp; ship project</li><li> Deliver documents</li></ul>	<ul> <li>Digital twin</li> <li>Digital asset management</li> <li>Lessons learned</li> </ul>
•	•	•	•	•	•
					Comprehensive ATE Handover



#### **Document Management Services**

Our Engineering Document Management System supports your protocols for transmittals and uploads to reduce information processing time and effort.

- Dedicated Documentation Controller for your project
- Automated processes reduce errors and rework
- Manage reviews, revision control and approval cycles
- Easy access to documentation status and metrics
- Improve deliverables quality and schedule risk



# Startup, Commission & Operate

#### Ensure operational excellence.





Handover

Startup & Commissioning



Emerson-certified service experts can help validate installation and ensure proper configuration and commissioning of your field instrumentation, all managed by your dedicated project team.

Assess operational and project risks early to ensure a safe and smooth startup

Digital Asset Management



Online asset
management tools
provide on-demand
access to technical
information, spare
parts, recommended
replacements and
lifecycle status for all
devices installed in your
plant.

Streamline and accelerate maintenance planning and execution

Lifecycle Services



Emerson Lifecycle Services offers maintenance, reliability and performance services to keep your plant operating at full potential.

Maximize automation and instrumentation investment





Scan the QR code on the device for serialized device information in the field.

# Digital Asset Management Tools Streamline and Accelerate Maintenance Work

Each Emerson device in your plant has a complete set of digital files accessible through MyAssets, available with your MyEmerson account. MyAssets shows lifecycle status, recommended replacement details and provides device-specific technical information at your fingertips.

With easy access at any time, you can monitor device lifecycle dashboards, manage device inventory, review specifications, look at options and order products for new installations, upgrades or spares.

- Assemble work packets faster
- Make a replacement strategy
- Quickly and easily order the exact part you need
- Get instant access to installed device details

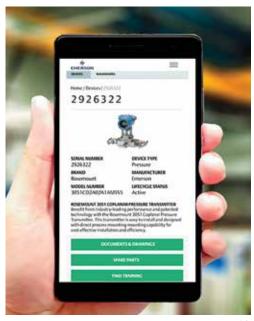
Create accurate quotes and orders, manage lead times and view transactional history.



Get on-demand access to installed asset records, recommended spare parts, walkdown reports and lifecycle status.



Have instant access to asset details and technical documentation in the field – at the device.



# Instrument Inspections to Fit Your Needs



# Flexibility to choose your virtual inspection experience

Now, you can easily inspect product quality and technical documentation remotely, through photo inspection or video broadcasting with our Emerson experts. Your Virtual Inspection will be completed in alignment with the approved Inspection Test Plan (ITP) to meet your requirements without incurring the added time and expense for travel or resourcing third-party inspectors.

#### **Virtual Video**

- Meeting your requirements with the same inspection quality compliance
- Live virtual meetings with our factory experts
- No recordings to protect your intellectual property

#### **Photo Documentation**

- Photographs taken at the factory to document compliance
- Option for Validated Inspection Report with Inspection Certificate
- Presented to you for review and approval

#### Or Join Us On-site

- On-site factory experience
- First-hand inspection quality assurance or Factory Acceptance Test (FAT)
- Guided by Emerson personnel



# Start-up and Commissioning Maximize and Protect Your Products

Our service technicians are factory trained and certified on Emerson products. They adhere to standard operating procedure protocols, which ensure consistent support and service outcomes. This enables them to provide accurate and reliable process measurement products in any application, process, or plant, every time.



#### **Start-up Safely**

- Most safety incidents occur during plant start-up; minimize these risks and potential penalties with Emerson-certified specialists
- Our specialists
   recognize the
   criticality of a strong
   quality, health, safety,
   and environmental
   focus while at your
   facility



#### **Ensure High Quality**

- Develop efficient network design and install according to reference standards
- Configure products to operating parameters
- Perform diagnostic testing and verify transmitter outputs



#### **Stay On Schedule**

- Eliminate delays and associated costs due to improper installation and setup
- Schedule on-site work during the business week, or over the weekend, to fit project time frames



#### **Improve Staff Skills**

- Receive on-site training from our service team
- Diagnose and solve common product and network issues

## **Best Practice Project Execution**



Established proven processes, digital tools, and trained people, all proven to collaboratively manage large global projects

#### Safeguard schedule and budget.

- Achieve fast-track timelines
- Minimize impact by getting it right
- Reduce change cost and delivery impact

#### Reduce risk and complexity.

- Streamline engineering
- Manage change and revisions
- Maintain project alignment and control scope

Project Management Professional (PMP) is a registered trademark of the Project Management Institute, Inc.



Emerson.com



Facebook.com/EmersonAutomationSolutions



LinkedIn.com/company/Emerson-Automation-Solutions



Twitter.com/EMR\_Automation

Before using Emerson products, it is important that you review the health and safety information, and other information regarding the limitations of our products, contained in the applicable user manuals located at www.emerson.com.

The Emerson logo is a trademark and service mark of Emerson Electric Co. Rosemount is a mark of one of the Emerson family of companies. All other marks are the property of their respective owners. ©2022 Emerson Electric Co. All rights reserved.

00803-2300-6193 Rev AC

